Rethinking Complacency

The Last Mile of Safety Culture



Peter Zografos
Sr. Cabin Crew Major U.S. Operator
Cabin Safety/Regulatory Professional

Objectives

- **D** efine
- E xplore
- Find
- nvestigate
- N ature
- valuate

Complacency

Examples of Complacency

Whys of Complacency

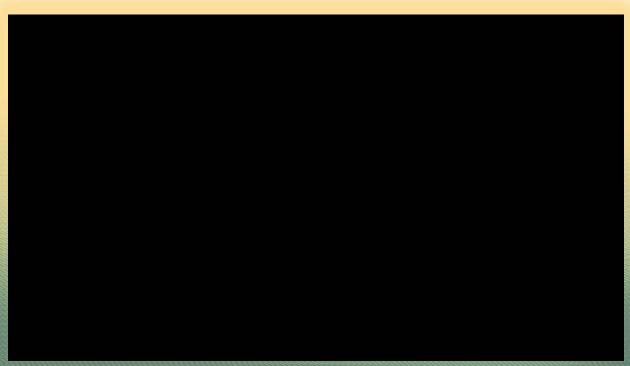
Warning Signs

...towards Complacency

Mitigation Strategies

Define





- Calm sense of well-being
- Feelings of Security
- Unawareness of Danger
- Low Awareness for any Necessary Action

Exploring Examples

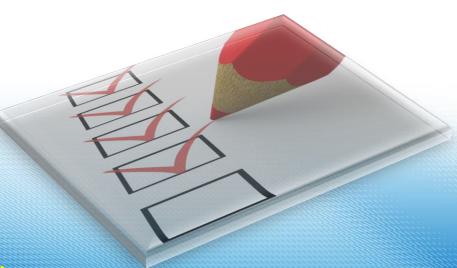
of Complacency



- Eastern Airlines Flight 855
- May 5,1983
- L-1011 Tristar MIA-NAS
- 162 Occupants / 10 Crew / 0 Fatalities

Finding the "Whys"

of Complacency



- Repetitive Tasks
- Generally Skilled/Senior Workgroup
- 99.9% of Tasks Yield a Successful Outcome

Investigate Warning Signs

of Complacency



- Employing (or Acceptance) of Minimums Standards
- Boredom or Inattention to Detail
- Satisfied with the Average or Resisting Change
- Intentional Neglect of Personal Safety





- Creation of <u>Daily</u> Challenges
- Continuous Professional Development
- A Creative Safety Culture Focused upon Complacency Awareness

Evaluate Mitigation Strategies of Complacency



*The Human Touch is Work Place Safety, by Kevin Burns.

Conclusion/Questions

